

FEB 7 1955

**MEMORANDUM FOR:** Deputy Director (Plans)  
 Deputy Director (Intelligence)  
 Deputy Director (Administration) ✓

**SUBJECT:** Nomination of Panel Representative to Review  
 Applications for Department of Defense Colleges

1. It is requested that you nominate a representative to consider applications of candidates for attendance at the five senior Department of Defense Colleges in the academic year 1955-56 and to recommend to the Agency Career Council those deemed best qualified. Final selection of all students to represent the Agency is made by the DCI based upon recommendations from the Agency Career Council.

2. The following information is furnished for your guidance in selecting a representative from your office to assist in considering applications:

a. As is customary, the preponderance of applications are for the National War College. The course of study is concerned with the formulation and execution of national security policy and involves detailed analysis of the various political, economic, sociological and military factors involved in such policy.

(1) The college encourages the selection of prospective students on the basis of outstanding performance of duties in the past and prospects of outstanding service in the future.

(2) With minor exceptions, all military students at the National War College are colonels, or captains in the Navy. The average age of all students is reported to be about 42 years; of the civilian group only, the average age is about 39 years.

b. At all of these Department of Defense Colleges each CIA representative is placed in a position where he will be able to render valuable service to the Agency by conducting himself as a mature, articulate student and colleague.

3. The Selection Panel will convene on Monday, 14 February at 2:00 p.m. in Room 1-A, Building  I would appreciate being informed of your Panel representative at your earliest convenience.

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MATTHEW BAIRD  
 Director of Training